



# To provide a rounded education for all of our students

To make our academies a part of the community they serve

To provide outstanding teaching and pastoral support through well qualified and motivated staff

#### **Our Priorities**



#### To provide a rounded education for all of our students

- By ensuring our academies offer a well balance curriculum with subjects which best match our students' abilities and aspirations
- By personalising programme for our students which help them to enjoy and achieve
- By supporting their learning development teaching them how to learn
- By focussing on improving outcomes in examinations
- By giving our students access to and experience of further education and employability - raising their aspirations, expectations and future economic and social wellbeing
- By helping our students to manage their health and safety, and develop positive approaches to wellbeing
- By giving our students a voice in the development and activity of our academies through student working groups and a strategic body which reports to Governors.



#### **Our Priorities**



# To make our academies a part of the community they serve

- By involving our academies in activities which contribute to the cohesion of the communities we serve
- By ensuring our academies work together and with other academies and education providers
- By involving our students as active citizens and volunteers within those communities and developing in them a sense of social responsibility



#### **Our Priorities**



# To provide good teaching and pastoral support through well qualified and motivated staff

- By investing in accredited training for our staff, including continued learning at University to Masters level
- By ensuring that we invest in staff wellbeing and allow staff to focus on their jobs by removing bureaucratic burden
- By checking on staff morale and supporting recognition of their efforts
- By providing well planned staff development which matches our development priorities





- Ensure our structures of Governance are robust and appropriate in the context of public accountability and the growth of UET
  - Ensure compliance with requirement of Trust leadership and management as set out in the ESFA Academies
    Financial Handbook
  - Expand the membership of the MAT Board
- What is in in for you?
  - Induction, training and support for your Governors (current Ofsted theme)
  - Supporting frameworks to help governors review their responsibilities and their impact



- Accelerate the pace of Academy Improvement to ensure that our Academies deliver improving outcomes for our students.
- What is in it for you?
  - Extend partnership working within the Trust to better meet the needs of students – Direct working on learning development and project based activity
  - Current projects with primary partners include: Progress for high attainers' Y6>7 English / Oracy through Radio station development / Student led transition support Y5>7 / Mastery maths / WOW Science/ Sports and Performance collaboration/digital learner leads/student voice



- To continue to focus on improving outcomes by testing and measuring success – Quality Assurance
- What is in it for you?
  - Develop QA systems which extend across the Trust and provide accurate information on performance and guidance for professional development AND which fit each academy context – our QA Toolkit
  - Review the effectiveness of academy leadership teams
  - Review the effectiveness of local teams
  - Data Review and support
    - Governor Dashboards (your own version of the Inspection Dashboard with in year data)
    - Support to use Analyse School Performance and DfE Primary progress measures and accountability each year
    - SEF support and Ofsted readiness support



- Expand our provision for Recruitment, training and CPD to ensure the development and maintenance of an expert workforce.
- What is in it for you?
  - HR services which are responsive and proactive in supporting you and your staff
  - Improved and supported recruitment of staff (including supporting provision for shared posts/ NQT support)
  - Training specialist providers to offer school improvement support (SLIs)
  - Developing Trust and External approved accreditation for CPD activity (including required training for Safeguarding and H&S)
  - Provide training for both Teaching and Support Staff
  - Legal advice and personal support for disciplinary/capability/grievance/ complaints/ etc.
  - Management of contracts for payroll etc at reduced costs



- Business management structures, systems and ways of working which enable trust resources (whether finance, staff, buildings, systems or information) to be primarily directed to supporting the learner
  - Finance
  - HR
  - Estates
  - Contracts (Cleaning / Catering / Welfare / etc)
  - IT
  - Data
  - Marketing
  - Safeguarding
- What is in it for you?
  - Financial saving improved service greater control of priority setting – mix and match of which services would be Trust provided and which you remain independent in.



- Manage our estates and premises and ensure H&S compliance in our academies
  - Improve and maintain our buildings to ensure that the communities we serve have the best facilities in our region.
- What is in it for you?
  - Improved management of site resources and access to the shared facilities and resources of all Trust academies



### Opportunities via collaboration

- Promote a wider educational experience for all our students, in particular those from a socially challenging context.
- Identify collaboration on community based projects with Trust and other partners to meet our strategic objectives of increasing participating in learning, developing well-being and developing active citizenship and mentoring.
- To expand a Trust wide inter academy performing arts and sports and well-being programme to include Primary Academies and to engage with national and regional partnerships thereby ensuring the involvement of our Academies and their students in external competition.
- To develop an Alumni support provision
- To develop a UET passport to employment supported by Business-Education activities
- To expand our provision of support, guidance and advice to pupils to support their transition between key stages and to further education, higher education or employment.
- To collaborate on Pupil Premium activity and review

## **Areas for potential benefit**





#### **BEING A TRUST MEMBER**



A Trust Member signs a Memorandum of Understanding to support the aims and work of the Trust of which they are a member.

The trust is made up of the school(s) and partners working together for the benefit of the school.

A Scheme of Delegation describes what is Trust directed and what is Academy directed

#### **JOINING ENDEAVOUR ACADEMIES TRUST**



- Overseen by a single board of Trustees who audit activity and standards – the bridge between the DfE and the schools
- Possible sharing of staff and expertise
- Local Governing Bodies for each Academy or Federation
- Central provision of HR/Finance/IT/School Improvement /Site & Premises/ H&S/ Marketing
- Financial top slicing to support Trust core functions and services to Academies – an initial 5% top slice but moving to a calculation of actual costs dependent upon services used

# What is the relationship between the governing body and the trust?



The governing body and the trust are separate bodies, with their own specific responsibilities and accountabilities. The governing body's strategic and accountability role remains unchanged; it is accountable for the school's performance whilst the headteacher remains responsible for the day-to-day running of the school.

The trust has specific educational objectives associated with improving educational outcomes for all children and the advancement of community development.

### The 5 Stages to becoming an Academy



- (1) Prepare your application
- Register your interest
- Work to the Academies Financial Handbook
- Get consent from Governors
- (2) Consult with parents and local stakeholders and seek legal advice

- (3) Apply to convert
- On approval work with the MAT
- Transfer responsibilities
- (4) Prepare to open
- Land registration
- Actuarial assessment
- Contracts
- Transfer of staff

(5) Implementation – Open as an Academy

# Contribute to creating an offer we can be proud of

- Adapting to change together
- Developing provision together
- Promoting success together
- Tackling our issues together
- ... In Our Trust

